



Mary L. Smith
Former CEO, Indian Health Service
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SECTORS

Healthcare
 Financial Services
 Insurance
 Government

OWNERSHIP MODELS

Publicly Traded
 Privately Held
 Family Owned
 Union, Nonunion

TRANSACTIONS

M&A
 IPO
 Turnaround
 Restructuring

BUSINESS FUNCTIONS

IT/Technology
 Operations
 Legal
 Governance
 Compliance
 Human Resources
 Corporate
 Communications
 Regulatory
 Enterprise Risk
 Government Affairs
 Government Contracts

EDUCATION

J.D., *cum laude*, University of Chicago Law School
 B.S., *magna cum laude*, mathematics and computer science, Loyola University Chicago

Mary Smith Board Bio
 August 2020

Mary Smith is a former CEO-equivalent of a \$6 billion national healthcare organization and C-suite executive with 25+ years of business experience. She was also a member of the National Policy and Innovation Council for WellCare (NYSE: WCG) (now Centene) which advised the C-suite on strategic matters. She is seeking to add board roles to her portfolio of business interests to which her global business experience will add value and will draw on her considerable governance, technology, compliance, human resources, government affairs, accounting, audit oversight, and regulatory experience. Her industry experience includes highly-regulated areas such financial services, insurance, and healthcare.

Until 2017, Mary was the head of a national healthcare system (the Indian Health Service) serving over 2.2 million persons with a budget of over \$6 billion that included 26 hospitals and over 50 clinics. In this role, she oversaw the development of an overarching operational framework that utilized data analytics to improve services, allocate resources, and develop the workforce. She also testified before the U.S. Congress regularly.

After earning a degree in mathematics and computer science, Mary started her career in technology at Walgreens and Northern Trust. In these positions, she worked side-by-side with the business leaders to address technology needs, attract customers and develop strategy. As part of her portfolio, Mary is currently Vice Chair at the VENG Group where she consults on business development, strategy, healthcare, and corporate governance.

She previously served in a senior role at Tyco International (US) Inc. (NYSE: TYC), a \$40 billion public company, where she managed one of the most high-profile corporate governance and accounting matters in the country. At Tyco, Mary managed a \$60 million budget and regularly advised the board and senior executives on corporate governance matters and compliance, overseeing a \$3 billion settlement. She also served as Special Counsel & Estate Trust Officer at the Office of Special Deputy Receiver in Chicago, Illinois where she managed and advised on M&A for over 20 insurance companies with approximately \$1.5 billion in assets.

Mary has also served on the senior team of the Civil Division at the United States Department of Justice and was General Counsel at the Illinois Department of Insurance and member of senior management, overseeing legal and compliance functions. Earlier in her career, Mary served in the Clinton White House as Associate Counsel to the President and Associate Director of Policy Planning in the Domestic Policy Council.

Mary is a NACD Board Leadership Fellow and has attained the CERT Certificate in Cybersecurity Oversight from Carnegie Mellon and NACD. Mary is Secretary and a member of the executive committee of the board of directors of the American Bar Association and a board member of the Field Museum of Natural History in Chicago. She is Audit Committee Chair and a member of the Nominating and Governance Committee of the National Women's History Museum.

Mary is an enrolled member of the Cherokee Nation and one of the most high-profile Native Americans in the country. She is also the Founder and Board Chair of the Caroline and Ora Smith Foundation the only national organization that promotes Native American girls in the STEM fields.

Career Chronology

- VENG Group—Vice Chair** (2018—Present)
Business development, strategy, healthcare, and corporate governance advisor as required to this Washington D.C. based non-partisan government relations and public affairs firm.
- Indian Health Service—Principal Deputy Director (CEO equivalent)** (2015-2017)
Chief executive leader of a nation-wide health care system including 26 hospitals and 62 health centers serving 2.2 million lives with reporting to the US Secretary of Health & Human Services. As a Presidential appointee, the role ended in January 2017 with the change in administration.
- Office of the Special Deputy Receiver, State of Illinois—Special Counsel and Trust Officer** (2014-2015)
The Office is the statutory receiver for insolvent or financially troubled insurance companies in Illinois. Provided management, corporate governance and/or merger activities related to more than two dozen companies with more than \$1.45 billion in assets. The role ended with the change in gubernatorial administrations.
- Illinois Department of Insurance—General Counsel** (2012-2014)
Member of senior executive team for a 250-person department with a budget of \$52M responsible for regulating health, auto, commercial and home insurance for the State of Illinois. Served as chief legal officer responsible for government contracting, compliance, and enterprise risk management.
- United States Department of Justice, Civil Division—Counselor** (2010-2012)
Senior appointee and member of the senior management team in largest litigating division of the Department of Justice with over 900 attorneys. Focused on national security, consumer protection, constitutional issues, and legislative matters.
- Schoeman, Updike, Kaufman & Scharf—Partner** (2008-2009)
Partner in Chicago office of nationwide women-owned law firm specializing in corporate governance.
- Tyco International Ltd.—Senior Litigation Counsel** (2005-2007)
Member of senior legal leadership team reporting to General Counsel of \$40 billion public company, managing over \$60 million budget. Oversaw multi-billion-dollar corporate governance and accounting matters.
- Skadden, Arps, Slate, Meagher & Flom—Senior Associate** (2001-2005)
- The White House—Associate Counsel to the President, White House Counsel's Office** (1997-2001)
Also served as Associate Director of Policy Planning, Domestic Policy Council
- U.S. Department of Justice—Trial Attorney** (1994-1996)
- Ross & Hardies—Associate** (1992-1994)
- Hon. R. Lanier Anderson III, U.S. Court of Appeals for the Eleventh Circuit—Law Clerk** (1991-1992)
- Northern Trust Bank —Senior Systems Engineer** (1986-1988)
- Walgreens Company—Systems Programmer** (1984-1986)